

# Roadmap to CECL for 2023 Filers

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## Today's Presenters



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Abrigo
CECL solution endorsed by the ABA





# Presentation Agenda

Lessons Learned

We've seen this movie before

Timeline

Where are we? Where are we going?

**Readiness Expectations** 

Take action – very specific action

Questions

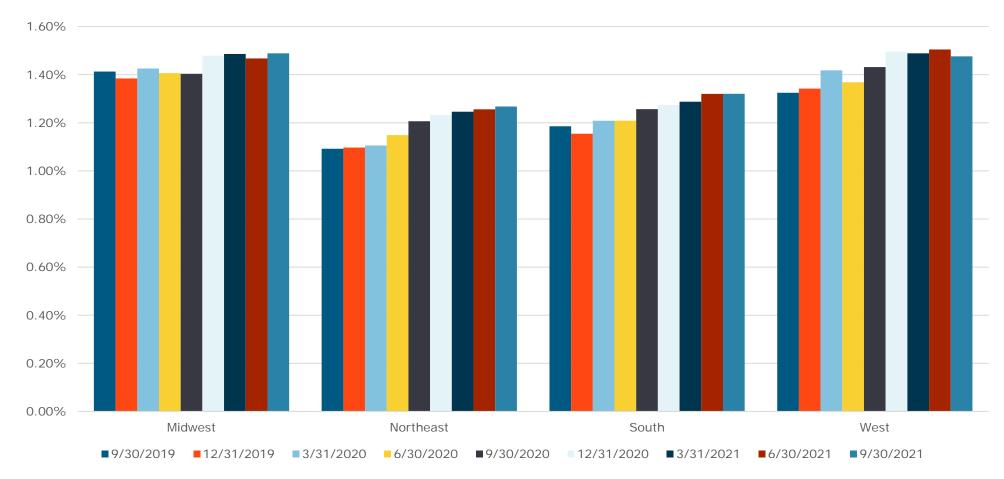
A&D

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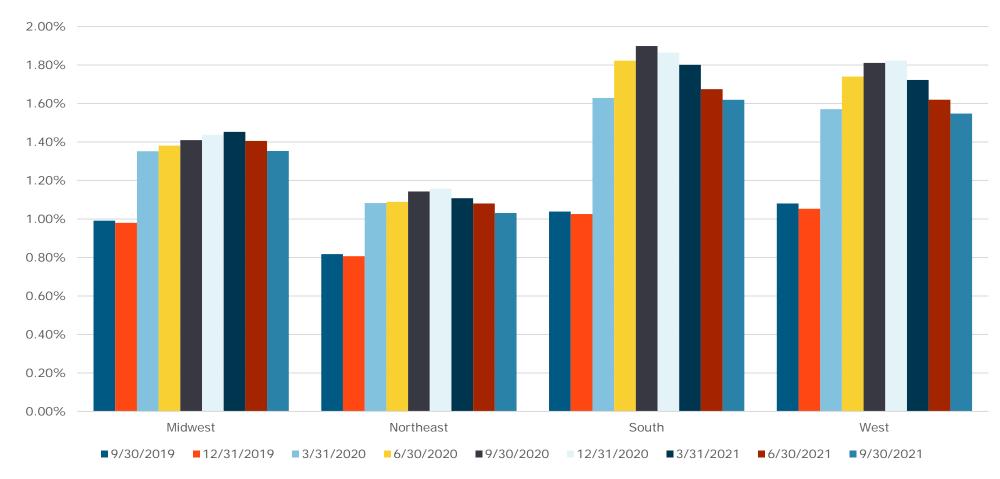


## Allowance – Percent of Balance



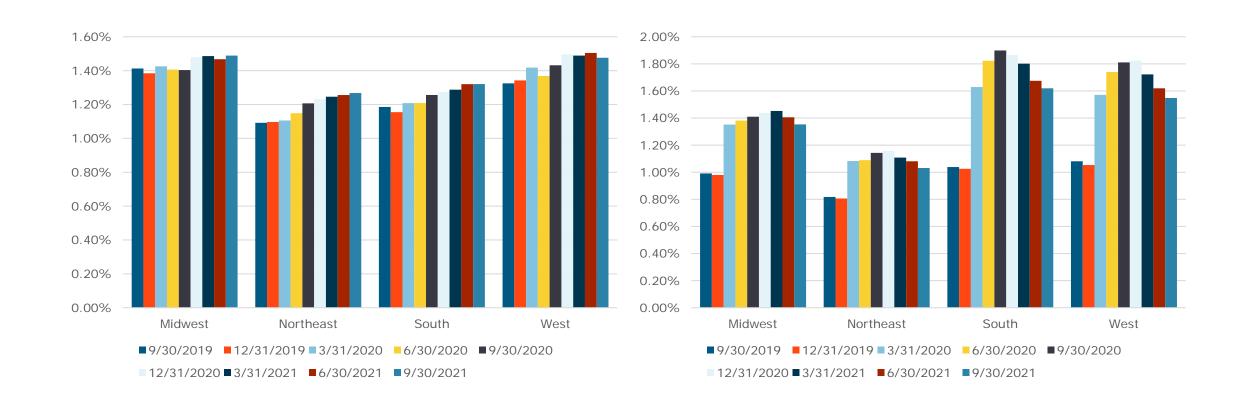


### Allowance – Percent of Balance



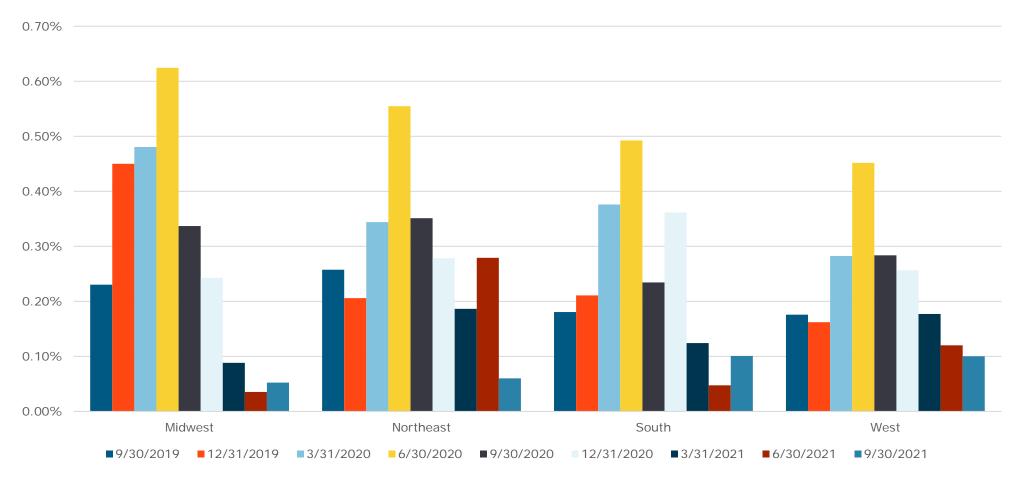


### Allowance – Percent of Balance



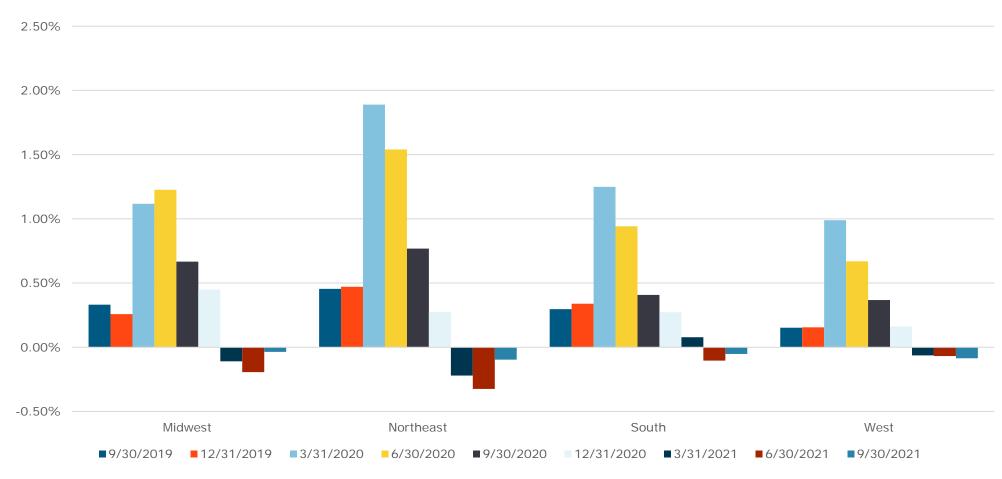


## Provision – Percent of Balance





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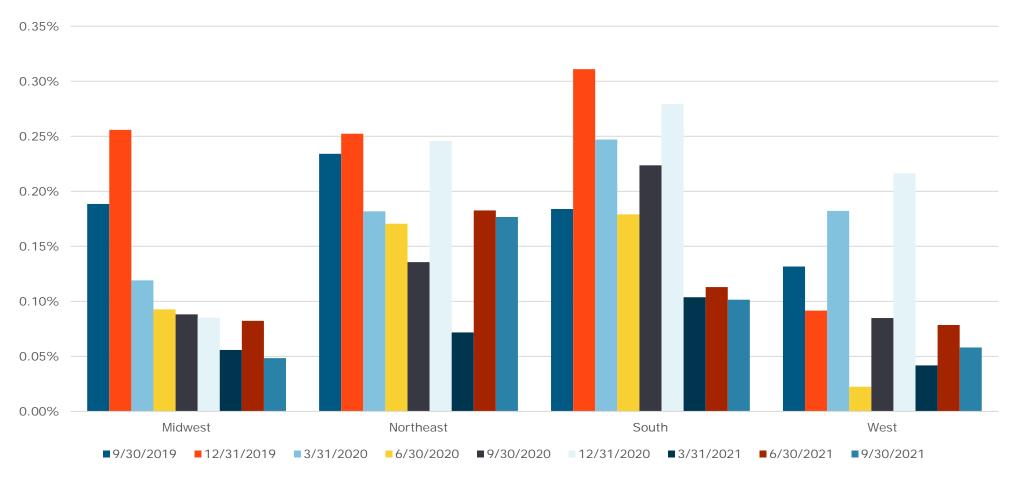


### Provision – Percent of Balance



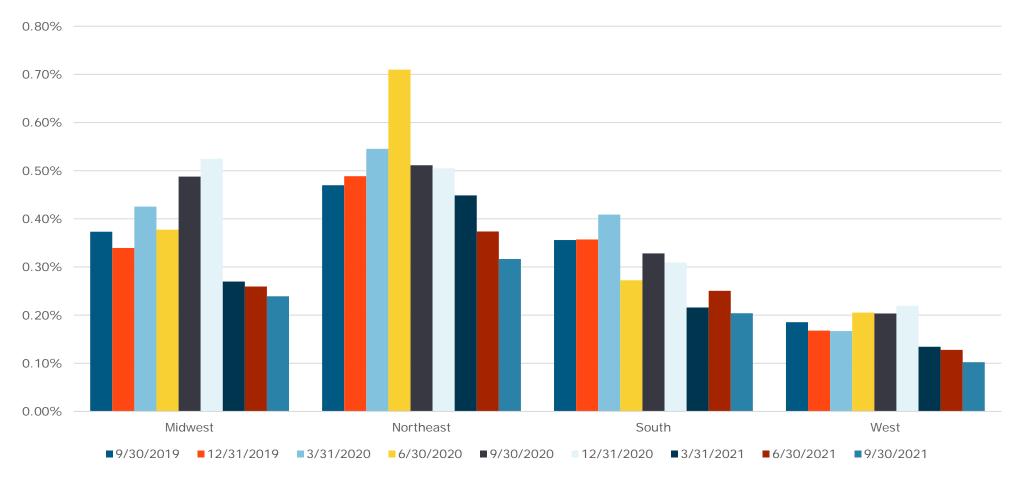


## Chargeoff – Percent of Balance



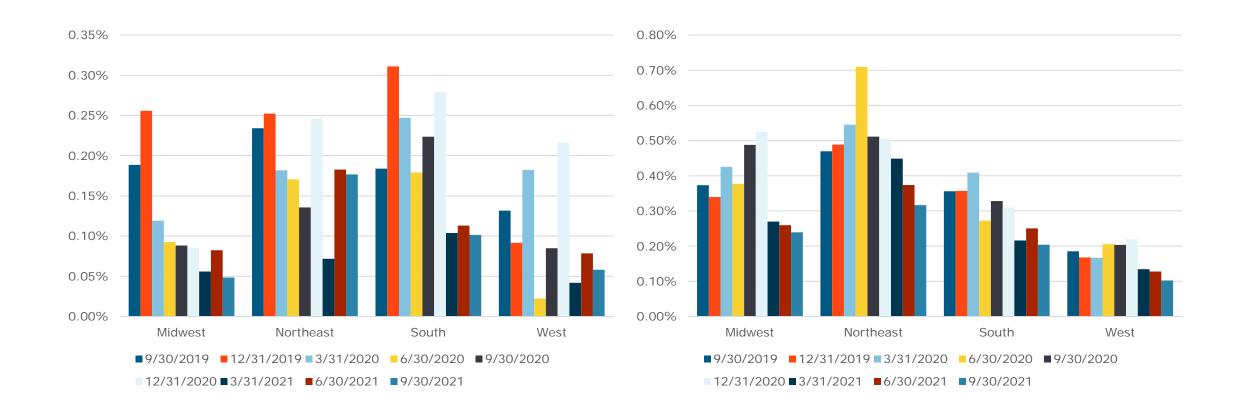


## Chargeoff – Percent of Balance





## Chargeoff – Percent of Balance





- Easy isn't simple
- Document
- Relevancy matters





- Easy isn't simple (manual processes)
- Document
- Relevancy matters





- Easy isn't simple
- Document (a 'calculator' is just a start)
- Relevancy matters





- Easy isn't simple
- Document
- Relevancy matters (support peer data)





- Acquisition accounting
- Unfunded commitments
- Data internal AND external





- Acquisition accounting (new/different)
- Unfunded commitments
- Data internal AND external





- Acquisition accounting
- Unfunded commitments (significant)
- Data internal AND external





- Acquisition accounting
- Unfunded commitments
- Data internal AND external (source)





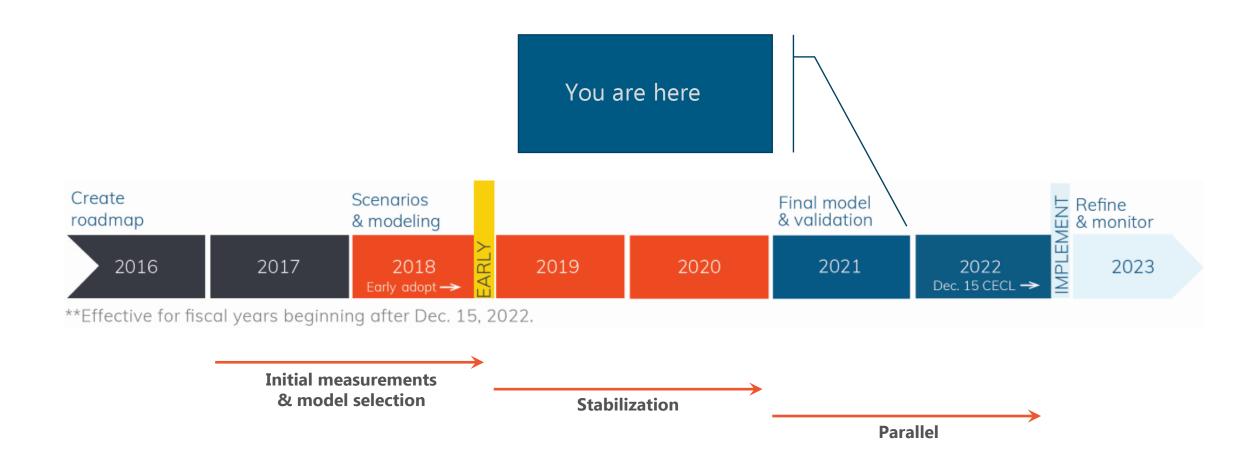
# Poll Question



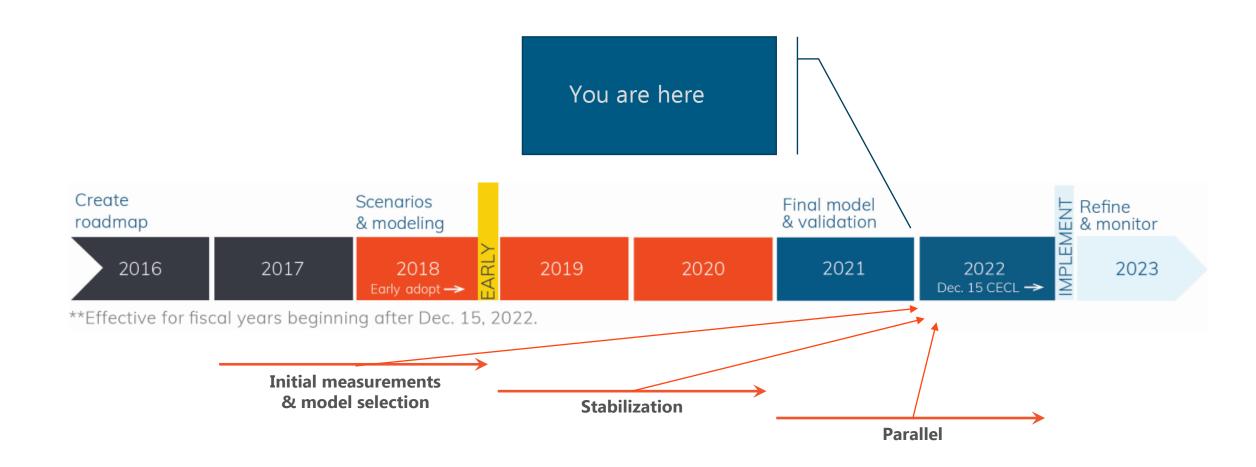




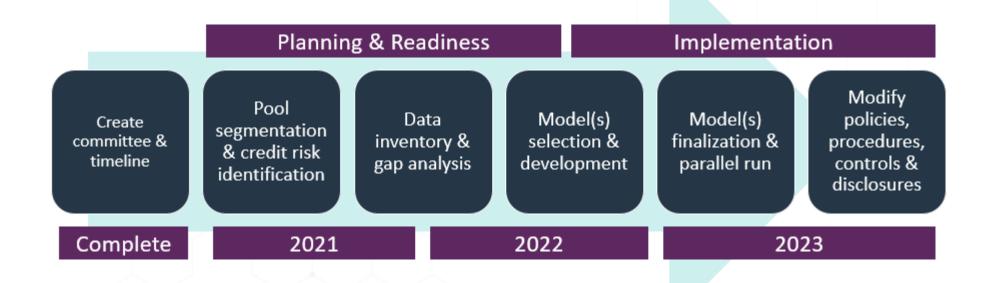














# Poll Question







326-20-30-6

An entity shall estimate expected credit losses over the contractual term of the financial asset...

...an entity shall consider prepayments as a separate input in the method or prepayments may be embedded in the credit loss information

#### FINANCIAL ACCOUNTING SERIES



No. 2016-13 June 2016

Financial Instruments—Credit Losses (Topic 326)

Measurement of Credit Losses on Financial Instruments

An Amendment of the FASB Accounting Standards Codification®





326-20-30-9

An entity **shall not** rely solely on past events to estimate expected credit losses. When an entity uses historical loss information, it shall consider the need to adjust historical information to reflect current conditions and reasonable and supportable forecasts to differ from the conditions that existed for the period over which historical information was evaluated.

#### FINANCIAL ACCOUNTING SERIES



No. 2016-13 June 2016

Financial Instruments—Credit Losses (Topic 326)

Measurement of Credit Losses on Financial Instruments

An Amendment of the FASB Accounting Standards Codification®





326-20-30-11

In estimating expected credit losses for off-balancesheet credit exposures, an entity shall estimate expected credit losses on the basis of the guidance in this Subtopic over the contractual period in which the entity is exposed to credit risk via a present contractual obligation to extend credit, unless that obligation is unconditionally cancellable by the issuer

#### FINANCIAL ACCOUNTING SERIES



No. 2016-13 June 2016

Financial Instruments—Credit Losses (Topic 326)

Measurement of Credit Losses on Financial Instruments

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Financial Accounting Standards Board

# Readiness Expectations – Method?

Loan Balance

Allowance % Recorded for Banks > \$1B

Allowance \$

1,000 A

1.15% B

11.50 A x B

Adjustments?

? C

Final Allowance

? A x B +/- C



# Readiness Expectations – Method?

Loan Balance
Allowance % Recorded for Banks > \$1B
Allowance \$

Adjustments?

? C

Final Allowance
? A x B +/- C

Includes:
Quantitative
Qualitative
Specific Reserves
PCD & Non-PCD



E asy isn't simple (manual processes)





# Readiness Expectations – Method?

Period	Loan Balance	Loss Rate	Loss Amount	
Year 1	1,000.00	0.10%	1.00	Forecast (Expected Next 12 Months)
Year 2	800.00	0.25%	2.00	Reversion (Long Term Avg.)
Year 3	750.00	0.25%	1.88	Reversion (Long Term Avg.)
Year 4	500.00	0.25%	1.25	Reversion (Long Term Avg.)
Year 5	400.00	0.25%	1.00	Reversion (Long Term Avg.)
Year 6	350.00	0.25%	0.88	Reversion (Long Term Avg.)
Year 7	300.00	0.25%	0.75	Reversion (Long Term Avg.)
Year 8	250.00	0.25%	0.63	Reversion (Long Term Avg.)
Year 9	100.00	0.25%	0.25	Reversion (Long Term Avg.)
Year 10	50.00	0.25%	0.13	Reversion (Long Term Avg.)
Year 11	-	0.25%	-	Reversion (Long Term Avg.)
<b>Total Quantitative</b>			9.75	
<b>Total Qualitative</b>			1.75	Factors Effectively Remain the Same
Total Allowance \$			11.50	
<b>Total Allowance %</b>			1.15%	



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#### **Loss Rate:**

May include named peer loss experience; not just allowance level



# Poll Question





Methodology selection is not the same as final model selection



Increased use of predictive statistical models (linear & logistic regression)



Typically not seeing more than 2 different methodologies used



Significant increase in diversity in estimation methods used compared to incurred loss approaches today (PD/LGD & DCF)



#### **Vendor Model Lessons Learned**

- Understand how the model is working
- Understand the assumptions built into the model by the vendor
- Still a significant amount of time getting data into vendor's database



#### **In-house Model Lessons Learned**

- Likely will create limitations on the types of models you can use due to data processing/statistical analysis resources available
- Time to update calculation typically goes up & involves more input from departments
- Running parallel for several quarters is more important to fully develop model



# Question and Answer

